

HEREFORD & WORCESTER FIRE AND RESCUE SERVICE

RISK MANAGEMENT - BUSINESS IMPACT ANALYSIS

Policy, Project, Activity: (e.g. SPI, PMM or FRA Paper, etc).		New/Existing? (If existing, please state which document it will replace)	
		Date:	
Directorate:		Department:	
Author:		Head of Department:	
Title:	Future of West Midlands Regional Management Board		
Purpose:	The recent announcement by the Fire Minister Bob Neill that Fire and Rescue Services no longer have to work through Regional Management Boards has given the opportunity for the West Midlands Regional Management Board (WMRMB) to review its position. This report proposes that as recommended by WMRMB, the Authority consider the dissolution of the Board, subject to permission being granted by the Fire Minister.		
Strategic Policy Implications			No
Does this policy/activity help us to deliver our IRMP and Corporate Objectives? <i>If yes, please state how, if No please state why the document should be put in place.</i>			
Equality and Diversity Outcomes			No
Are there any equality and diversity outcomes for this policy/activity? <i>If Yes, please outline i.e. Home Fire Safety Check Policy will have objectives for the targeting of vulnerable groups which link to the Equality strands becoming objectives.</i>			
Equality Monitoring			No
Does the Service currently collate data specific to this activity for equality monitoring?			
Partnership Working			Yes
Does this policy/ activity involve working or interaction with other organisations? WMRMB Members are keen to encourage informal joint working between Fire Authorities, both within the West Midlands geographic boundaries and beyond.			

Log No.

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Risk Management

Please complete all fields identifying the risk/ impact of your subject area.

The Risk Score is derived from the level of Impact and the Likelihood, calculated from the Strategic Risk Matrix – please see below. The risk matrix provides a score based upon the impact (low, medium or high effect) that this risk could have upon the Authority and the likelihood (low, medium or high) that this risk could actually happen during the application of the policy, decision or project.

Completion of this form ensures that all relevant corporate considerations have been addressed that may impact upon the Authority. Any residual risk scores of 7, 8 and 9 (the red areas) must be escalated to the Head of Corporate Risk for consideration into appropriate Risk Registers. Where the answer is no, the inherent and residual risk score will be **N/A**.

Risk Areas Identified <small>(Risk impact or concerns arising from the subject area being adopted)</small>	Inherent Risk Score <small>(before any control measures applied)</small>	Control Measures/Solution <small>(What action has or will be taken to reduce the inherent risk score and who is responsible?)</small>	Residual Risk Score <small>(after control measures/solutions are applied)</small>
<p>1. Does this activity/policy involve or have an impact on these groups? If yes, please indicate: with a (✓) and state which group(s) Public Staff Partners Contractors Consultants Community Groups Local Government Local Resilience Forum</p>			
<i>From the groups identified above, state here what the actual risk is to the Authority</i>		The dissolution of the WMRMB has an impact on the Fire Services involved, however representatives of all the Services on the Board have unanimously resolved to recommend that their individual Authorities agree to dissolve the Board.	
Equality & Diversity			
<p>1. Does this subject area impact upon the six strands of equality? If yes, please indicate: Race Gender Disability Age Sexual Orientation Religion & Belief</p>			
<i>From the groups identified above, state here what the actual risk is to the Authority.</i>			
<p>2. Could this activity prevent us promoting equality for any diverse group? N/A</p>			
<i>If yes, please identify how and what the risk is here.</i>			
<p>3. Could this activity potentially discourage the participation of any equality groups? N/A</p>			
<i>If yes, please identify how and what the risk is here.</i>			

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4. Could this activity promote negative attitudes towards any equality groups? N/A			
<i>If yes, please identify how and what the risk is here.</i>			
5. Could this activity help to promote equality of opportunity between diverse groups? N/A			
<i>If no, please identify why and what the risk is here.</i>			
6. Is there any public concern that the function or policy is being carried out in a discriminatory way? N/A			
<i>If yes, please identify how and what the risk is here.</i>			
7. Has consultation internally/externally been completed with all groups affected? N/A			
<i>If yes, please provide details and risk score appropriately. If no, please provide details and risk score appropriately.</i>			
8. Can the Service be sure that the policy/ activity is meeting all of the needs of all of these groups? N/A			
<i>If no, please identify what needs are not being met.</i>			
Strategic Policy/Governance Implications – e.g. Political impact, Leadership, or senior management change			
This action is subject to the approval of the Secretary of State.			
Operational – e.g. how we carry out our duties			
Legal – e.g. change or failure to comply with legislation including specialist advice			
At present the National Framework requires the existence of an RMB. In a recent press statement, however, the Fire Minister Bob Neill MP has indicated that the government would not intervene where the National Framework was not strictly adhered to and issues would be left for local decision.			
Financial – e.g. monetary or resource implications			
Reputational – e.g. Will the reputation of the service be put at risk by the adoption of this policy/ activity?			
Environmental – Is there any impact including Sustainability - e.g. Energy saving, waste disposal, decontamination and containment of fire-fighting media.			
<i>Please ensure that the Sustainability Impact Appraisal form has been completed and advice sought from the Head of Asset Management</i>			

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Assets – Procurement/ ICT/Property/Fleet/Equipment – e.g. Purchasing, New builds, Maintenance/Alterations			
The Board has no employees or assets so in a mutual consent situation the process of winding up ought to be straightforward subject to the authorisation of the Secretary of State.			
Human Resources – e.g. Recruitment, Policy changes, Monitoring information Establishment changes, Employee Relations, Employee Development			
Training – e.g. Is training required in this area? Will Training & Development need to be notified in order for them to assist in the delivery training in this area?			
Health and Safety e.g. Will this enhance or undermine Health, Safety and wellbeing			
Partnership – e.g. Working or interaction with other organisations			
HWFRS will still work informally with neighbouring FRSs			
Information Management – e.g. Data Quality, Privacy Impact Assessment, Data Protection and Freedom of Information, Environmental Regulation			
Does this policy/activity conform to the Data Protection Act, Freedom of Information Act, Environmental Information Regulations and Data Quality principles?			
Total Inherent Score		Total Residual Score	
Outcome:			Yes / No
Does this Policy/Project/Activity reduce the overall risk for the service? <i>If no, please state why there is not a reduction in risk</i>			

Low Impact High	Important risks - may potentially affect provision of key services or duties	Key risk- may potentially affect provision of key services or duties	Immediate action needed - serious threat to provision and/or achievement of key services or duties
	6	8	9

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	Monitor as necessary - less important but still could have a serious effect on the provision of key services or duties 3	Monitor as necessary - less important but still could have a serious effect on the provision of key services or duties 5	Key risks - may potentially affect provision of key services or duties 7
	No action necessary 1	Monitor as necessary - ensure being properly managed 2	Monitor as necessary- less important but still could have a serious effect on the provision of key services or duties 4
	Low	Likelihood	High

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Opportunities:	Responsible:
<i>What further Opportunities can be identified from this activity/policy matter?</i>	<i>Who is responsible for delivery?</i>

Publishing the Document:			
Is there any reason why this policy, PMM paper or FRA report and accompanying Business Impact Analysis should not be published? No			
<i>Please consider Data Protection, Privacy Impact Assessment and Freedom Of Information concerns. If there is a reason why this information can not be published, please state why.</i>			
Policy Author Signature:		Date:	
Head of Department/Mgr:		Date:	

TO BE COMPLETED BY CORPORATE RISK AND EQUALITY AND DIVERSITY ONLY:		
Escalation of Risk:	Yes / No	
<i>Please identify the escalation of risk e.g. Departmental or Strategic Risk Register, Equality and Diversity Steering Group or relevant Corporate Risk Consideration Lead e.g Training, Partnership</i>		
Authorisation:	Outcome:	Date:

Equality & Diversity Officer		
Head of Corporate Risk		

PMM AND FRA PAPERS ONLY:	
PMM:	
FRA:	
Programme Support:	
Procurement:	
Sustainability impact appraisal completed	