

Report of the Head of Corporate Services

Community Risk Management Plan Midpoint Review 2018

Purpose of report

1. To present the Community Risk Management Plan Midpoint Review 2018 for consideration and approval.

Recommendation

It is recommended that Members consider the CRMP Midpoint Review 2018 and approve it for publication on the Service website.

Introduction

2. The Community Risk Management Plan 2014-2020 (the CRMP) is halfway through its six-year term. A midpoint review has now been carried out to assess whether it remains valid or if it requires updating in the light of changing circumstances. The Midpoint Review is attached as Appendix 1.

The Midpoint Review

3. The Review looked at how the Service has identified and managed risk over the first three years and how it plans to manage risk over the next few years. It also highlighted some of the main external influences on the Service and how this has shaped the context in which services are delivered.
4. The CRMP sets out what steps were needed to balance risks against resources in the light of ongoing budget reductions. It introduced changes to fire and emergency cover to help ensure services are delivered more efficiently without affecting the safety of local communities, and it provided the foundations for the development of the Service's 2020 Vision transformation programme.
5. The CRMP also highlighted the range of prevention, protection, response and resilience services being provided in order to meet the needs of an ageing population and increasingly difficult weather conditions. These are reviewed and updated each year and are summarised in the Fire Authority Annual Reports.
6. The key events since the publication of the CRMP are noted in the Review and it also highlights the extent of changes over the last three years. Notable is the introduction of the Service's new strategic vision and direction – Saving More Lives – which now forms the central strand of everything we do to keep people safe. The actions are summarised in tables in the Review and are included for information as Appendix 2 of this report.

7. The Review also took the opportunity to cross-reference the aims of the CRMP with guidance in the Fire and Rescue National Framework and other guidance documents. It found that the majority of guidance was being fully applied within the Service's activities with just a few areas where further consideration is needed.
8. The CRMP made a number of predictions about how things would change in the lifetime of the document. The Review notes that these expectations were well founded.
9. The second half of the Review looked forward to the next few years and the planning process needed for the next CRMP. It proposes to adopt a cyclical Community Risk Management Process building on work to date. The process identifies and assesses the nature of the risks and sets out how these will be removed or reduced through a process of analysing options and prioritising activities. The effectiveness and efficiency of these activities are then evaluated to assess the overall impact and to identify any remaining risks.
10. It is also proposed that the CRMP process is supported by a Community Risk Management Strategy that builds on the importance of Saving More Lives and our work with partners.
11. The Review also notes that plans are being developed by Hereford & Worcester and Shropshire FRSs to create a Strategic Alliance to help secure a resilient and sustainable future for both Services. As part of this work, the CRMP and Shropshire FRS's Integrated Risk Management Plan (IRMP) will be examined to assess how data analysis and planning methodologies can be aligned so that the approach to risk management planning is standardised and more consistent.
12. Given the complexity of the CRMP/IRMP process, it is estimated that a period of twelve months will be needed in order to allow sufficient time and capacity for officers to complete the assessment and determine the most effective alignment. To facilitate this, it is proposed to extend the lifespan of the current CRMP by twelve months, in order to provide the capacity needed. In effect, this would extend the current CRMP to 2021.
13. A request to approve the proposed extension of the CRMP is noted in more detail in a separate report on the Fire Authority agenda.
14. Finally, the Review notes two significant instances that may have an impact on the delivery of the Service's plans. Firstly, there may be changes should the governance of the Service move to the West Mercia PCC following the outcome of the judicial review, and secondly there may be changes following any outcomes of the recent inspection by Her Majesty's Inspectorate of Constabulary and Fire & Rescue Services.

Conclusion/Summary

15. The CRMP continues to provide the overall framework for managing risk. The Midpoint Review highlights key events and changes over the last three years and outlines the process for preparing the next CRMP. While the approach to preparing the CRMP may change in the light of any outcomes from the HMICFRS inspection or any changes in governance arrangements or arising from the proposed new Strategic Alliance, the preparation of an Integrated Risk Management Plan remains a statutory requirement.
16. The Midpoint Review is complemented by two other documents, the CRMP Demographic Profile 2018 and the CRMP Risk Review 2018, and a set of 27 individual Station Risk Profiles, all of which are publicly available on the Service website.

Corporate Considerations

Resource Implications (identify any financial, legal, property or human resources issues)	The CRMP Midpoint Review 2018 has no direct resource implications.
Strategic Policy Links (identify how proposals link in with current priorities and policy framework and if they do not, identify any potential implications).	The CRMP Midpoint Review 2018 helps to inform the process for future risk management planning, and will include the preparation of an overall Community Risk Management Strategy.
Risk Management / Health & Safety (identify any risks, the proposed control measures and risk evaluation scores).	N/A
Consultation (identify any public or other consultation that has been carried out on this matter)	N/A
Equalities (has an Equalities Impact Assessment been completed? If not, why not?)	N/A

Supporting Information

Appendix 1 – Community Risk Management Plan Midpoint Review 2018

Appendix 2 – CRMP Midpoint Review 2018 - Summary of key events and changes
2014-17

Background papers

None

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