

**Hereford & Worcester Fire Authority**  
**26th June 2024**  
**Provisional Out-turn 2023/24: Revenue Budget**

Col. Line	(2)	(3)	(4)	(5)
	Revised Budget £	Provisional Out-turn £	Provisional Variation £	Reserve Funded Projects £
1	15,128,200	15,432,189	303,989	444,222
2	4,581,600	4,673,193	91,593	0
3	1,015,800	1,037,468	21,668	84,318
4	5,597,600	5,549,170	(48,430)	362,381
5	90,000	105,873	15,873	0
6	1,035,000	885,661	(149,339)	0
7	<b>27,448,200</b>	<b>27,683,554</b>	<b>235,354</b>	<b>890,920</b>
8	108,700	208,639	99,939	0
9	52,200	42,569	(9,631)	0
10	40,500	89,809	49,309	0
11	39,500	65,400	25,900	0
12	290,400	233,091	(57,309)	69,034
13	592,500	672,797	80,297	0
14	1,382,800	1,273,864	(108,936)	0
15	683,500	692,395	8,895	0
16	2,261,600	2,658,712	397,112	0
17	454,500	454,500	(0)	0
18	(98,200)	0	98,200	0
19	2,280,400	2,313,102	32,702	0
20	74,900	49,191	(25,709)	0
21	88,400	133,215	44,815	0
22	575,000	612,239	37,239	0
23	58,300	57,561	(739)	0
24	39,700	51,373	11,673	0
25	456,600	443,875	(12,725)	0
26	131,700	91,996	(39,704)	0
27	91,600	183,424	91,824	0
28	0	0	0	431,261
29	<b>9,604,600</b>	<b>10,327,752</b>	<b>723,152</b>	<b>500,295</b>
30	2,399,000	1,854,254	(544,746)	2,374,950
31	<b>2,399,000</b>	<b>1,854,254</b>	<b>(544,746)</b>	<b>2,374,950</b>
32	<b>39,451,800</b>	<b>39,865,560</b>	<b>413,760</b>	<b>3,766,165</b>
33	(8,785,800)	(8,776,705)	9,095	
34	(27,246,000)	(27,244,229)	1,771	
35	(2,463,700)	(2,463,652)	48	
36	(643,200)	(768,653)	(125,453)	
37	0	(96,858)	(96,858)	
38	(960,700)	(1,141,551)	(180,851)	
39	(40,099,400)	(40,491,648)	(392,248)	
40	(647,600)	(626,088)	21,512	
	<b>Use of Earmarked Reserves (EMR)</b>			
41	0	(94,000)	(94,000)	0
42	0	0	0	(24,726)
43	0	(47,435)	(47,435)	0
44	0	0	0	(84,318)
45	0	0	0	(24,592)
46	0	169,439	169,439	(162,243)
47	(46,000)	(46,000)	0	0
48	0	0	0	(367,355)
49	0	0	0	(324,108)
50	0	0	0	(428,026)
51	509,900	483,522	(26,378)	(1,338,073)
52	0	0	0	(95,916)
53	300,000	300,000	0	(916,808)
54	<b>763,900</b>	<b>765,527</b>	<b>1,627</b>	<b>(3,766,165)</b>
55	116,300	139,439	23,139	
56	(116,300)	(139,439)	(23,139)	
57	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

**Hereford & Worcester Fire Authority**  
**26th June 2024**  
**Provisional Out-turn 2023/24: Reserves Strategy**

Col Row	(2)	(3) Actual at 31-Mar-23 £m	(4) Usage in 2023/24 £m	(5) Probable 31-Mar-24 £m	(6) Forecast in Feb 2024 £m
	<b><u>Future Expenditure Reserves</u></b>				
1	Capital Projects Reserve	3.388	(0.855)	2.533	2.516
2	C&C Reserve	1.448	(0.084)	1.364	0.975
3	ICT Replacements Reserve	1.239	(0.428)	0.811	0.775
4	ESMCP Reserve	1.032		1.032	1.032
5	RPE Reserve	1.000	(0.617)	0.383	0.739
6	On Call Recruitment Reserve	0.671	(0.324)	0.347	0.208
7	Organisational Excellence Reserve	0.558	(0.367)	0.191	0.266
8	Property Maintenance Reserve	0.534	(0.047)	0.487	0.444
9	Pension Tribunal Reserve	0.400		0.400	0.400
10	Development Reserve	0.310	(0.094)	0.216	0.254
11	Sustainability Reserve	0.286		0.286	0.000
12	Pensions Reserve	0.244	(0.025)	0.219	0.195
13	Protection Grants Reserve	0.228	0.007	0.235	0.216
14	Fire Prevention Reserve	0.157	(0.096)	0.061	0.034
15	Equipment Reserve	0.189		0.189	0.189
16	Safety Initiatives Reserve	0.138	(0.025)	0.113	0.138
17		<b>11.822</b>	<b>(2.955)</b>	<b>8.867</b>	<b>8.381</b>
	<b><u>Other Specific Reserves</u></b>				
18	Operational Activity Reserve	0.600		0.600	0.600
19	Insurance Excess Reserve	0.130		0.130	0.130
20		<b>0.730</b>	<b>0.000</b>	<b>0.730</b>	<b>0.730</b>
	<b><u>Budget Reduction Reserves</u></b>				
21	Budget Reduction Reserve	1.732	(0.139)	1.593	1.616
22	TIG Reserve	0.046	(0.046)	0.000	0.000
23		<b>1.778</b>	<b>(0.185)</b>	<b>1.593</b>	<b>1.616</b>
24	<b>Total Earmarked Reserves</b>	<b>14.330</b>	<b>(3.140)</b>	<b>11.190</b>	<b>10.727</b>
25	General (Un-earmarked) Reserves	1.538		1.538	1.538
26	<b>Total Reserves</b>	<b>15.868</b>	<b>(3.140)</b>	<b>12.728</b>	<b>12.265</b>

**Hereford & Worcester Fire Authority**  
**26th June 2024**  
**Provisional Out-turn 2023/23: Capital Budget**

Col. Line	(2) BUDGET Fire Authority Feb 2024 £	(3) Budget Adjust -ments £	(4) REVISED BUDGET 2023/24 Quarter 4 £	(5) Expenditure to 22/23 £	(6) Expenditure in 23/24 £	(7) Remaining Unspent £
<b>Vehicle Programme</b>						
1	1,747,000		1,747,000			1,747,000
2	95,000		95,000			95,000
3	<b>1,842,000</b>	0	<b>1,842,000</b>	0	0	<b>1,842,000</b>
<b>Completed or Closed Schemes</b>						
4	1,109,079		1,109,079	1,109,079	0	0
5	203,307		203,307	203,307	0	0
6	203,307		203,307	203,307	0	0
7	43,595	0	43,595	0	43,595	0
8	53,540		53,540	53,540	0	0
9	65,392	(386)	65,006		65,006	0
10	49,369	0	49,369		49,369	0
11	1,264,191		1,264,191	1,264,191		0
12	80,119		80,119	80,119		0
13	68,492		68,492	68,492		0
14	25,852	0	25,852		25,852	0
15	53,480	(2,374)	51,106		51,106	0
16	<b>3,219,723</b>	<b>(2,760)</b>	<b>3,216,963</b>	<b>2,982,035</b>	<b>234,928</b>	<b>0</b>
17	<b>5,061,723</b>	<b>(2,760)</b>	<b>5,058,963</b>	<b>2,982,035</b>	<b>234,928</b>	<b>1,842,000</b>
<b>Major Buildings</b>						
18	585,510	130,000	715,510	337,912	376,907	691
19	1,696,000		1,696,000	295,221	1,338,073	62,706
20	141,916		141,916	103,586	38,214	116
21	<b>2,423,426</b>	<b>130,000</b>	<b>2,553,426</b>	<b>736,719</b>	<b>1,753,193</b>	<b>63,514</b>
22	<b>8,631,938</b>	<b>(130,000)</b>	<b>8,501,938</b>	<b>0</b>	<b>0</b>	<b>8,501,938</b>
<b>Major Equipment</b>						
23	1,300,000		1,300,000		853,431	446,569
24	<b>1,300,000</b>	<b>0</b>	<b>1,300,000</b>	<b>0</b>	<b>853,431</b>	<b>446,569</b>
<b>Minor Schemes</b>						
25	179,000		179,000	42,063	6,206	130,731
26	30,000		30,000			30,000
27	210,000		210,000		138,645	71,356
28	106,354	108,000	214,354		106,354	108,000
29	6,000		6,000			6,000
30	158,000		158,000			158,000
31	115,000		115,000			115,000
32	135,000		135,000	36,473	29,580	68,947
33	70,000		70,000	8,890		61,110
34	66,000		66,000	39,600		26,400
35	48,230		48,230		23,050	25,180
36	38,000		38,000			38,000
37	42,000		42,000			42,000
38	10,000		10,000			10,000
39	25,000		25,000			25,000
40	40,000		40,000			40,000
41	50,000		50,000			50,000
42	0	29,000	29,000		25,428	3,573
43	0	210,000	210,000		187,289	22,711
44	0	40,000	40,000			40,000
45	<b>1,328,584</b>	<b>387,000</b>	<b>1,715,584</b>	<b>127,026</b>	<b>516,551</b>	<b>1,072,006</b>
<b>Completed or Closed Schemes</b>						
46	20,000	(20,000)	0			0
47	96,082	(30,584)	65,498	55,082	10,416	0
48	200,000	(62,450)	137,550	137,550		0
49	150,000	(15,284)	134,716	134,716		0
50	213,933	(1,362)	212,571	208,728	3,843	0
51	40,000	(35,170)	4,830	4,830		0
52	15,000	(15,000)	0			0
53	34,027		34,027	34,027		0
54	20,254		20,254	20,254		(0)
55	38,396		38,396	38,396		0
56	31,514		31,514			0
57	80,067	845	80,912	1,020	79,892	0
58	27,141		27,141		27,141	0
59	8,000	(2,050)	5,950	5,950		0
60	170,000	(6,468)	163,532	72,387	91,145	0
61	2,743	(2,743)	0			0
62	20,000	(20,000)	0			0
63	15,000	(14,480)	520	520		0
64	18,076		18,076	18,076		0
65	70,000	(11,008)	58,992	58,992		0
66	36,637	(2,294)	34,342		34,342	0
67	12,221		12,221		12,221	0
68	71,633		71,633		71,633	(0)
69	28,562	640	29,202		29,202	0
70	164,352		164,352		164,352	0
71	<b>1,583,638</b>	<b>(237,409)</b>	<b>1,346,229</b>	<b>822,042</b>	<b>524,187</b>	<b>0</b>
72	<b>2,912,222</b>	<b>149,591</b>	<b>3,061,813</b>	<b>949,068</b>	<b>1,040,739</b>	<b>1,072,006</b>
73	314,257	63,168	377,425			377,425
74	<b>3,226,479</b>	<b>212,760</b>	<b>3,439,238</b>	<b>949,068</b>	<b>1,040,739</b>	<b>1,449,432</b>
75	<b>20,643,566</b>	<b>210,000</b>	<b>20,853,566</b>	<b>4,667,822</b>	<b>3,882,291</b>	<b>12,303,453</b>
76	(3,219,723)	2,760	(3,216,963)	(2,982,035)	(234,928)	0
77	(1,583,638)	237,409	(1,346,229)	(822,042)	(524,187)	(0)
78	<b>15,840,205</b>	<b>450,168</b>	<b>16,290,373</b>	<b>863,745</b>	<b>3,123,176</b>	<b>12,303,453</b>