<u>Hereford & Worcester Fire and Rescue Authority</u> <u>Budget 2009/10</u> : Revenue Budget 2009/10

| | £m | % |
|--|----------------|--------|
| 2008/09 Net Budget Requirement | 29.311 | |
| | | |
| One off use of reserves | | |
| Pensions Earmarked Reserve | 0.070 | |
| Rank to Role Earmarked Reserve | 0.147 | |
| | 0.217 | 0.8% |
| | | |
| Recurring Base Budget | 29.528 | |
| Cost Pressures | | |
| Full Cost of 2008 Pay Awards - including additional 0.5% | 0.100 | |
| Pay Awards at 2.5% | 0.566 | |
| LGPS - Increased Contribution Rate | 0.013 | |
| Support Staff Increments | 0.010 | |
| Non Pay Inflation (mainly at 2.25% but including Business Rates at 5.2%) | 0.185 | |
| Net Other | 0.030 | |
| | 0.904 | 3.1% |
| | | |
| Changes to Training Arrangements | | |
| Improving Ridership | 0.100 | |
| Increase in Training Resources Flexible Working Arrangements | 0.180 0.100 | |
| Flexible Working Analigements | 0.380 | 1.3% |
| | 0.000 | 1.0 /0 |
| Capital Programme | | |
| Impact of Asset Management Plan & Fleet Strategy | 0.230 | |
| | 0.230 | 0.8% |
| | | |
| Consequences of National Projects Firelink - estimated net new cost | 0.040 | |
| Firelink - estimated net new cost | 0.040 | 0.1% |
| | 0.040 | 0.1% |
| | 31.082 | 6.1% |
| | | |
| Cash Releasing Efficiencies | | |
| Fire-fighter Posts | (0.420) | |
| Back Office Savings | (0.211) | |
| | (0.631) | -2.2% |
| RECOMMENDED NET BUDGET REQUIREMENT | 30.451 | 3.9% |

Hereford & Worcester Fire and Rescue Authority

Budget 2009/10 : Explanation of Variations in Appendix 1 One-off Impacts Core expenditure in 2008/09 funded from one-off use of reserves

Full Cost of 2008 Pay Awards - including additional 0.5%. The full year cost of the Fire-fighters July 2008 pay award, including the impact of the settlement at 2.45% being higher than the 2% included in the 2008/09 budget. This figure also includes the impact of the interim Support pay settlement at April 2008 being 0.47% higher than the 2% in the 2008/09 budget.

Pav Awards at 2.5% The budget provides for a 2.5% pay award, in line line with experience in the last 2 years against the general government strategy on public sector pay.

LGPS - Increased Contribution Rate The latest valutaion of the Worcestershire Pension Fund requires an increase in employer contributions

Support Staff Increments The base budget provides for the actual employment costs of current staff with an allowance for the impact of vacancies. Specific provision is included here for staff who, subject to satisfactory performance, would qualify for a pay increment.

<u>Other Inflation</u> Non Pay Inflation has been provided for at 2.25%, from April 2009, except for Business Rates which by statute increase by the Sept RPI figure of 5.2%.

<u>Changes to Training Arrangements</u> Changes introduced as part of the approved IRMP to release operational staff for training,

Capital Financing The changes reflect the overall additional capital financing charges arising from the capital programme. The impact shown includes interest, provision for repayment and vehicle lease rentals. It is net of the proposed new MRP policy (see Appendix 9) and the current Treasury Managament position in relation to risk and consequent interest receivable.

Consequences of National Projects Firelink - estimated net new cost

| sh Releasing Efficiencies | | £m |
|---|-------|----------------|
| Fire-fighter Posts | | |
| As per the approved IRMP | | <u>(0.420)</u> |
| Back Office Efficiencies | | |
| Restructure of Policy, Performance & Planning Dept | | (0.087) |
| Bringing Committee Services Function in-house | | (0.015) |
| Increased income from private use of service vehicles | | (0.020) |
| Reduction in Support Service revenue budgets | | (0.089) |
| | | (0.211) |
| | τοται | (0.631) |

Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Personnel Budget

| | Wholetime Firefighters FTE | Retained Firefighters H/C | Control Room Staff FTE | Non- Uniformed Support FTE | TOTAL |
|--|--|---------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| Core Budget 2008/09 Civilianisation of Fire Safety Trainer IRMP Efficiencies Net Back Office Efficiencies | 327.0 (1.0) (12.0) (1.0) | | 25.0 | 124.7 1.0 (2.0) | 845.7 0.0 (12.0) (3.0) |
| Included in Budget 2009/10 | 313.0 | 369.0 | 25.0 | 123.7 | 830.7 |

Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Revenue Budget 2009/10

| | 2008/09 | | 2009/10 |
|---|--------------|----------------|----------------|
| | Revised | | Proposed |
| | Budget £m | change £m | Budget £m |
| Wholetime Pay | 14.078 | 0.198 | 14.276 |
| Retained Duty Staff Pay | 3.035 | 0.092 | 3.127 |
| Flexible Working Arrangements | 0.000 | 0.100 | 0.100 |
| Control Pay | 0.750 | 0.025 | 0.775 |
| Support Pay | 3.578 | 0.025 | 3.698 |
| | | | |
| Other Employee Costs | 0.036 | 0.000 0.535 | 0.036 |
| | | | |
| FF Pensions - Non Funded Costs | 0.672 | 0.041 | 0.713 |
| SUB-TOTAL : Employee Costs | 22.149 | 0.576 | 22.725 |
| | | | |
| Urban Search & Rescue (USAR) - total cost SUB-TOTAL : USAR | 0.846 | 0.025 0.025 | 0.871 0.871 |
| SUB-TUTAL : USAR | 0.046 | 0.025 | 0.071 |
| Policy, Planning & Performance | 0.169 | 0.004 | 0.173 |
| | 0.015 | 0.004 | 0.015 |
| Risk & Business Continuity | 0.015 | | 0.015 |
| Committee Services | | (0.012) | |
| Legal Services | 0.060 | 0.001 | 0.061 |
| FRA Costs | 0.185 | (0.026) | 0.159 |
| Health & Safety | 0.031 | 0.001 | 0.032 |
| Insurances | 0.305 | 0.007 | 0.312 |
| | 0.873 | (0.025) | 0.848 |
| Community Safety - Prevention | 0.292 | 0.007 | 0.299 |
| Community Safety - Intervention Policy | 0.053 | 0.001 | 0.054 |
| | 0.345 | 0.008 | 0.353 |
| Personnel | 0.253 | 0.006 | 0.259 |
| Approved Centre | 0.014 | (0.006) | 0.008 |
| Training | 0.550 | 0.012 | 0.562 |
| | 0.817 | 0.012 | 0.829 |
| Equipment Support | 0.905 | 0.010 | 0.915 |
| Fleet | 0.514 | 0.019 | 0.533 |
| IT | 0.478 | 0.011 | 0.489 |
| Comms | 0.387 | (0.008) | 0.379 |
| Facilities Management | 1.233 | 0.030 | 1.263 |
| i admites management | 3.517 | 0.062 | 3.579 |
| Finance | 0.234 | 0.055 | 0.289 |
| Capital Financing | 1.686 | 0.230 | 1.916 |
| Firelink Contingency/Fire Control | 0.056 | 0.230 | 0.096 |
| Filelink Contingency/File Control | 1.976 | 0.040 | 2.301 |
| SUB TOTAL : Other Bunning Costs | 7.528 | 0.382 | 7.910 |
| SUB-TOTAL : Other Running Costs | 7.528 | 0.382 | 7.910 |
| Special Grants | (0.995) | (0.060) | (1.055) |
| | (0.995) | (0.060) | (1.055) |
| SUB-TOTAL : | 29.528 | 0.923 | 30.451 |
| Use of Reserves | | | |
| from Pensions Earmarked Reserve | (0.070) | 0.070 | 0.000 |
| from of Rank to Role Earmarked Reserve | (0.147) | 0.070 | 0.000 |
| II OIT OF TAILY TO ROLE EATHIBINED RESERVE | (0.147) | 0.147 | 0.000 |
| | | | |
| NET BUDGET REQUIREMENT | 29.311 | 1.140 | 30.451 |

Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Capital Programme

| BUDGET | PROGRAMME | | | |
|---------|---|---|--|---|
| 2009/10 | 2010/11 | 2011/12 | 2012/13 | TOTAL |
| £m | £m | £m | £m | £m |
| | | | | |
| | | | | |
| 0.612 | | 0.612 | 0.459 | 2.142 |
| | 0.150 | | | 0.150 |
| | 0.015 | | 0.150 | 0.165 |
| 0.612 | 0.624 | 0.612 | 0.609 | 2.457 |
| | | | | |
| | | | | |
| 0.643 | | | | 0.643 |
| 1.957 | 2.500 | 3.000 | 2.500 | 9.957 |
| 2.600 | 2.500 | 3.000 | 2.500 | 10.600 |
| | | | | |
| | | | | |
| 0.600 | 0.600 | 0.600 | 0.600 | 2.400 |
| 0.650 | | | | 0.650 |
| 1.250 | 0.600 | 0.600 | 0.600 | 3.050 |
| | | | | |
| 4 462 | 3 724 | 4 212 | 3 709 | 16.107 |
| | 2009/10 £m 0.612 0.612 0.643 1.957 2.600 0.650 | 2009/10 2010/11 £m £m 0.612 0.459 0.150 0.150 0.643 1.957 2.600 2.500 0.600 0.600 0.550 1.250 | 2009/10 2010/11 2011/12 £m £m £m £m £m 0.612 0.459 0.612 0.612 0.150 0.015 0.612 0.612 0.612 0.624 0.612 0.612 0.643 1.957 2.500 3.000 2.600 2.500 3.000 0.650 0.600 0.600 | 2009/10 2010/11 2011/12 2012/13 £m £m £m £m 0.612 0.459 0.612 0.459 0.150 0.150 0.150 0.612 0.624 0.612 0.609 0.643 1.957 2.500 3.000 2.500 2.600 2.500 3.000 2.500 0.643 1.957 0.600 0.600 1.950 0.600 0.600 0.600 |

Excludes impact of any other slippage from 2008/09.

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Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Precept Calculation

| Tax-base : Band D | Equivalent | _ | | | | |
|---------------------------|------------------------------------|---|--------------------|----|--------------------|----------------|
| Bromsgrove | Equivalent | | 36.290.23 | | | |
| Herefordshire | | | 70,061.66 | | | |
| Malvern Hills | | | 30.000.21 | | | |
| Redditch | | | 27,270.10 | | | |
| Worcester | | | 32.354.00 | | | |
| Wychavon | | | 46,962,33 | | | |
| Wyre Forest | | | 34,816.00 | | | |
| | | | 277,754.53 | | | |
| | | | | | | |
| | | | £ | | | |
| Core Budget | | | 30,451,000.00 | | | |
| Use of other ear-ma | arked reserves | | 0.00 | | | |
| Net Budget Requir | | | 30,451,000.00 | | | |
| Share of National N | on-Domestic Rates (Business Rates) | | 8,559,973.00 | | | |
| Revenue Support G | | | 1,975,762.00 | | | |
| Total Financing G | | | 10,535,735.00 | | | |
| Total T mancing O | unto | | 10,000,700.00 | | | |
| Gross Precept Red | | | 19,915,265.00 | | | |
| Collection Fund Surpluses | | | (35,819.00) | | | |
| Net Precept Requi | rement | | 19,879,446.00 | | | |
| Tax-base - Band D | Equivalent | | 277,754.53 | | | |
| Precept - Band D E | | £ | 71,5720 | | | |
| Flecept - Ballo D | cquivalent | £ | 71.5720 | | | |
| Total Precept on B | illing Authorities | 1 | £ | | | |
| Bromsgrove | y tation noo | | 2,597,364.18 | | | |
| Herefordshire | | | 5,014,452.82 | | | |
| Malvern Hills | | | 2,147,174.90 | | | |
| Redditch | | | 1,951,775.48 | | | |
| Worcester | | | 2,315,640.35 | | | |
| Wychavon | | | 3.361.187.68 | | | |
| Wyre Forest | | | 2,491,850.60 | | | |
| | | | 19,879,446.01 | RC | UNDING | REQUIRED |
| Equivalent to | Ratio to | 1 | | | 2008/09 | |
| Tax at Band | Band D | | £ | 1 | Tax | change |
| A | 6/9 | £ | 47.710 | £ | | 4.93% |
| В | 7/9 | £ | 55.670 | £ | | 4.94% |
| c | 8/9 | £ | 63.620 | £ | | 4.93% |
| Ď | 9/9 | £ | 71.570 | Ê | | 4.93% |
| E | 11/9 | £ | 87.480 | £ | | 4.93% |
| L . | 13/9 | £ | 103.380 | £ | | 4.92% |
| F | | | 100.000 | | | |
| F | | £ | 119 290 | £ | 113 680 | 4 93% |
| F G H | 15/9 18/9 | £ | 119.290 143.140 | | 113.680 136.420 | 4.93% 4.93% |

Hereford & Worcester Fire and Rescue Authority Medium Term Financial Forecasts

| | | 2009/10 Forecast £m | 2010/11 Forecast £m | 2011/12 Forecast £m | 2012/13 Forecast £m |
|---|----|---------------------------|---------------------------|---------------------------|---------------------------|
| Prior Year Net Budget Requirement | | 29.311 | 30.451 | 31.547 | 32.597 |
| Add-back One-off use of Ear-marked Reserves in 2008/09 | | | | | |
| Pensions Earmarked Reserve | | 0.070 | | | |
| Rank to Role Earmarked Reserve | | 0.147 | | | |
| | | 0.217 | 0.000 | 0.000 | 0.000 |
| | | 29.528 | 30.451 | 31.547 | 32.597 |
| | | | | | |
| Cost Pressures | | | | | |
| Full Cost of 2008 Pay Awards - including additional 0.5% | | 0.100 | | | |
| Pay Awards at 2.5% in 09/10 2% thereafter | | 0.566 | 0.498 | 0.524 | 0.534 |
| LGPS - Increased Contribution Rate | | 0.013 | 0.017 | 0.017 | |
| Support Staff Increments | | 0.010 | | | |
| Non Pay Inflation (mainly at 2.25% but including Business Rates at 5.0% | 6) | 0.185 | 0.136 | 0.139 | 0.142 |
| Revised FFPS Contribution Rates (Estimate) | ., | | | 0.200 | |
| Service Delivery Contingency | | | | | 0.200 |
| Net Other | | 0.030 | 0.038 | 0.015 | 0.200 |
| Net Other | | 0.030 | 0.689 | 0.895 | 0.876 |
| | | 0.904 | 0.009 | 0.095 | 0.876 |
| | | | | | |
| Changes to Training Arrangements | | | | | |
| Improving Ridership | | 0.100 | | | |
| Increase in Training Resources | | 0.180 | | | |
| Flexible Working Arrangements | | 0.100 | | | |
| | | 0.380 | 0.000 | 0.000 | 0.000 |
| | | | | | |
| Capital Programme | | | | | |
| Impact of Asset Management Plan & Fleet Strategy | | 0.230 | 0.297 | 0.201 | 0.229 |
| | | 0.230 | 0.297 | 0.201 | 0.229 |
| | | 0.200 | 0.207 | 0.201 | 0.225 |
| Consequences of National Projects | | | | | |
| Firelink - estimated net new cost | | 0.040 | 0.110 | | |
| FireControl - estimated net new cost | | 0.040 | 0.110 | 0.505 | |
| FireControl - estimated het new cost | | | | 0.525 | |
| | | 0.040 | 0.110 | 0.525 | 0.000 |
| | | 31.082 | 31.547 | 33.168 | 33.702 |
| | | 31.082 | 31.547 | 33.168 | 33.702 |
| Cash Releasing Efficiencies | | | | | |
| Fire-fighter Posts | | (0.420) | | | |
| Back Office Savings | | (0.211) | | | |
| To be identified | | (. , | | (0.571) | (0.001) |
| | | (0.631) | 0.000 | (0.571) | (0.001) |
| | | (0.001) | 0.000 | (0.0.1) | (0.001) |
| PROJECTED NET BUDGET REQUIREMENT | | 30.451 | 31.547 | 32.597 | 33.701 |
| | | | 3.6% | 3.3% | 3.4% |
| | | | 0.070 | 0.070 | 0.170 |
| | | 2009/10 | 2010/11 | 2011/12 | 2012/13 |
| | | Forecast | Forecast | Forecast | Forecast |
| Band D Increase | | 4.93% | 4.93% | 4.93% | 4.93% |
| Tax-base Increase | | 0.56% | 0.10% | 0.10% | 0.10% |
| Grant Increase | | 0.75% | 1.25% | 0.00% | 0.00% |
| | | £ 71.57 | | £ 78.79 | £ 82.68 |
| Band D Tax | | 277,754.53 | 278,032.28 | 278,310.32 | 278,588.63 |
| | | | | | (23.033) |
| Band D Tax Tax-base Council Tax Viold | £m | | | | 123.0331 |
| Tax-base Council Tax Yield | £m | (19.879) | | | |
| Tax-base Council Tax Yield Government Grants | £m | (10.536) | (10.668) | (10.668) | (10.668) |
| Tax-base Council Tax Yield | | | | | |