### <u>Hereford & Worcester Fire and Rescue Authority</u> <u>Budget 2009/10</u> : Revenue Budget 2009/10

	£m	%
2008/09 Net Budget Requirement	29.311	
One off use of reserves		
Pensions Earmarked Reserve	0.070	
Rank to Role Earmarked Reserve	0.147	
	0.217	0.8%
Recurring Base Budget	29.528	
Cost Pressures		
Full Cost of 2008 Pay Awards - including additional 0.5%	0.100	
Pay Awards at 2.5%	0.566	
LGPS - Increased Contribution Rate	0.013	
Support Staff Increments	0.010	
Non Pay Inflation (mainly at 2.25% but including Business Rates at 5.2%)	0.185	
Net Other	0.030	
	0.904	3.1%
Changes to Training Arrangements		
Improving Ridership	0.100	
Increase in Training Resources Flexible Working Arrangements	0.180 0.100	
Flexible Working Analigements	0.380	1.3%
	0.000	1.0 /0
Capital Programme		
Impact of Asset Management Plan & Fleet Strategy	0.230	
	0.230	0.8%
Consequences of National Projects Firelink - estimated net new cost	0.040	
Firelink - estimated net new cost	0.040	0.1%
	0.040	0.1%
	31.082	6.1%
Cash Releasing Efficiencies		
Fire-fighter Posts	(0.420)	
Back Office Savings	(0.211)	
	(0.631)	-2.2%
RECOMMENDED NET BUDGET REQUIREMENT	30.451	3.9%

### Hereford & Worcester Fire and Rescue Authority

### Budget 2009/10 : Explanation of Variations in Appendix 1 One-off Impacts Core expenditure in 2008/09 funded from one-off use of reserves

Full Cost of 2008 Pay Awards - including additional 0.5%. The full year cost of the Fire-fighters July 2008 pay award, including the impact of the settlement at 2.45% being higher than the 2% included in the 2008/09 budget. This figure also includes the impact of the interim Support pay settlement at April 2008 being 0.47% higher than the 2% in the 2008/09 budget.

Pav Awards at 2.5% The budget provides for a 2.5% pay award, in line line with experience in the last 2 years against the general government strategy on public sector pay.

LGPS - Increased Contribution Rate The latest valutaion of the Worcestershire Pension Fund requires an increase in employer contributions

Support Staff Increments The base budget provides for the actual employment costs of current staff with an allowance for the impact of vacancies. Specific provision is included here for staff who, subject to satisfactory performance, would qualify for a pay increment.

<u>Other Inflation</u> Non Pay Inflation has been provided for at 2.25%, from April 2009, except for Business Rates which by statute increase by the Sept RPI figure of 5.2%.

<u>Changes to Training Arrangements</u> Changes introduced as part of the approved IRMP to release operational staff for training,

Capital Financing The changes reflect the overall additional capital financing charges arising from the capital programme. The impact shown includes interest, provision for repayment and vehicle lease rentals. It is net of the proposed new MRP policy (see Appendix 9) and the current Treasury Managament position in relation to risk and consequent interest receivable.

## Consequences of National Projects Firelink - estimated net new cost

sh Releasing Efficiencies		£m
Fire-fighter Posts		
As per the approved IRMP		<u>(0.420)</u>
Back Office Efficiencies		
Restructure of Policy, Performance & Planning Dept		(0.087)
Bringing Committee Services Function in-house		(0.015)
Increased income from private use of service vehicles		(0.020)
Reduction in Support Service revenue budgets		(0.089)
		(0.211)
	τοται	(0.631)

### Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Personnel Budget

	Wholetime Firefighters FTE	Retained Firefighters H/C	Control Room Staff FTE	Non- Uniformed Support FTE	TOTAL
Core Budget 2008/09 Civilianisation of Fire Safety Trainer IRMP Efficiencies Net Back Office Efficiencies	<b>327.0</b> (1.0) (12.0) (1.0)		25.0	<b>124.7</b> 1.0 (2.0)	845.7 0.0 (12.0) (3.0)
Included in Budget 2009/10	313.0	369.0	25.0	123.7	830.7

### Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Revenue Budget 2009/10

	2008/09		2009/10
	Revised		Proposed
	Budget £m	change £m	Budget £m
Wholetime Pay	14.078	0.198	14.276
Retained Duty Staff Pay	3.035	0.092	3.127
Flexible Working Arrangements	0.000	0.100	0.100
Control Pay	0.750	0.025	0.775
Support Pay	3.578	0.025	3.698
Other Employee Costs	0.036	0.000 0.535	0.036
FF Pensions - Non Funded Costs	0.672	0.041	0.713
SUB-TOTAL : Employee Costs	22.149	0.576	22.725
Urban Search & Rescue (USAR) - total cost SUB-TOTAL : USAR	0.846	0.025 0.025	0.871 0.871
SUB-TUTAL : USAR	0.046	0.025	0.071
Policy, Planning & Performance	0.169	0.004	0.173
	0.015	0.004	0.015
Risk & Business Continuity	0.015		0.015
Committee Services		(0.012)	
Legal Services	0.060	0.001	0.061
FRA Costs	0.185	(0.026)	0.159
Health & Safety	0.031	0.001	0.032
Insurances	0.305	0.007	0.312
	0.873	(0.025)	0.848
Community Safety - Prevention	0.292	0.007	0.299
Community Safety - Intervention Policy	0.053	0.001	0.054
	0.345	0.008	0.353
Personnel	0.253	0.006	0.259
Approved Centre	0.014	(0.006)	0.008
Training	0.550	0.012	0.562
	0.817	0.012	0.829
Equipment Support	0.905	0.010	0.915
Fleet	0.514	0.019	0.533
IT	0.478	0.011	0.489
Comms	0.387	(0.008)	0.379
Facilities Management	1.233	0.030	1.263
i admites management	3.517	0.062	3.579
Finance	0.234	0.055	0.289
Capital Financing	1.686	0.230	1.916
Firelink Contingency/Fire Control	0.056	0.230	0.096
Filelink Contingency/File Control	1.976	0.040	2.301
SUB TOTAL : Other Bunning Costs	7.528	0.382	7.910
SUB-TOTAL : Other Running Costs	7.528	0.382	7.910
Special Grants	(0.995)	(0.060)	(1.055)
	(0.995)	(0.060)	(1.055)
SUB-TOTAL :	29.528	0.923	30.451
Use of Reserves			
from Pensions Earmarked Reserve	(0.070)	0.070	0.000
from of Rank to Role Earmarked Reserve	(0.147)	0.070	0.000
II OIT OF TAILY TO ROLE EATHIBINED RESERVE	(0.147)	0.147	0.000
NET BUDGET REQUIREMENT	29.311	1.140	30.451

### Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Capital Programme

BUDGET	PROGRAMME			
2009/10	2010/11	2011/12	2012/13	TOTAL
£m	£m	£m	£m	£m
0.612		0.612	0.459	2.142
	0.150			0.150
	0.015		0.150	0.165
0.612	0.624	0.612	0.609	2.457
0.643				0.643
1.957	2.500	3.000	2.500	9.957
2.600	2.500	3.000	2.500	10.600
0.600	0.600	0.600	0.600	2.400
0.650				0.650
1.250	0.600	0.600	0.600	3.050
4 462	3 724	4 212	3 709	16.107
	2009/10 £m 0.612 0.612 0.643 1.957 2.600 0.650	2009/10 2010/11   £m £m   0.612 0.459   0.150 0.150   0.643 1.957   2.600 2.500   0.600 0.600   0.550 1.250	2009/10 2010/11 2011/12 £m   £m £m £m £m   0.612 0.459 0.612 0.612   0.150 0.015 0.612 0.612   0.612 0.624 0.612 0.612   0.643 1.957 2.500 3.000   2.600 2.500 3.000   0.650 0.600 0.600	2009/10 2010/11 2011/12 2012/13   £m £m £m £m   0.612 0.459 0.612 0.459   0.150 0.150 0.150   0.612 0.624 0.612 0.609   0.643 1.957 2.500 3.000 2.500   2.600 2.500 3.000 2.500   0.643 1.957 0.600 0.600   1.950 0.600 0.600 0.600

Excludes impact of any other slippage from 2008/09.

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# Hereford & Worcester Fire and Rescue Authority Budget 2009/10 : Precept Calculation

Tax-base : Band D	Equivalent	_				
Bromsgrove	Equivalent		36.290.23			
Herefordshire			70,061.66			
Malvern Hills			30.000.21			
Redditch			27,270.10			
Worcester			32.354.00			
Wychavon			46,962,33			
Wyre Forest			34,816.00			
			277,754.53			
			£			
Core Budget			30,451,000.00			
Use of other ear-ma	arked reserves		0.00			
Net Budget Requir			30,451,000.00			
Share of National N	on-Domestic Rates (Business Rates)		8,559,973.00			
Revenue Support G			1,975,762.00			
Total Financing G			10,535,735.00			
Total T mancing O	unto		10,000,700.00			
Gross Precept Red			19,915,265.00			
Collection Fund Sur			(35,819.00)			
Net Precept Requi	rement		19,879,446.00			
Tax-base - Band D	Equivalent		277,754.53			
Precept - Band D E		£	71,5720			
Flecept - Ballo D	cquivalent	£	71.5720			
Total Precept on B	illing Authorities	1	£			
Bromsgrove	y tation noo		2,597,364.18			
Herefordshire			5,014,452.82			
Malvern Hills			2,147,174.90			
Redditch			1,951,775.48			
Worcester			2,315,640.35			
Wychavon			3.361.187.68			
Wyre Forest			2,491,850.60			
			19,879,446.01	RC	UNDING	REQUIRED
Equivalent to	Ratio to	1			2008/09	
Tax at Band	Band D		£	1	Tax	change
A	6/9	£	47.710	£		4.93%
В	7/9	£	55.670	£		4.94%
c	8/9	£	63.620	£		4.93%
Ď	9/9	£	71.570	Ê		4.93%
E	11/9	£	87.480	£		4.93%
L .	13/9	£	103.380	£		4.92%
F			100.000			
F		£	119 290	£	113 680	4 93%
F G H	15/9 18/9	£	119.290 143.140		113.680 136.420	4.93% 4.93%

### Hereford & Worcester Fire and Rescue Authority Medium Term Financial Forecasts

		2009/10 Forecast £m	2010/11 Forecast £m	2011/12 Forecast £m	2012/13 Forecast £m
Prior Year Net Budget Requirement		29.311	30.451	31.547	32.597
Add-back One-off use of Ear-marked Reserves in 2008/09					
Pensions Earmarked Reserve		0.070			
Rank to Role Earmarked Reserve		0.147			
		0.217	0.000	0.000	0.000
		29.528	30.451	31.547	32.597
Cost Pressures					
Full Cost of 2008 Pay Awards - including additional 0.5%		0.100			
Pay Awards at 2.5% in 09/10 2% thereafter		0.566	0.498	0.524	0.534
LGPS - Increased Contribution Rate		0.013	0.017	0.017	
Support Staff Increments		0.010			
Non Pay Inflation (mainly at 2.25% but including Business Rates at 5.0%	6)	0.185	0.136	0.139	0.142
Revised FFPS Contribution Rates (Estimate)	<i>'</i>			0.200	
Service Delivery Contingency					0.200
Net Other		0.030	0.038	0.015	
		0.904	0.689	0.895	0.876
Changes to Training Arrangements					
Improving Ridership		0,100			
Increase in Training Resources		0.180			
Flexible Working Arrangements		0.100			
r lexible working Arrangements		0.380	0.000	0.000	0.000
		0.300	0.000	0.000	0.000
Capital Programme					
Impact of Asset Management Plan & Fleet Strategy		0.230	0.297	0.201	0.229
impact of Asset Management Flan & Fleet Strategy		0.230	0.297	0.201	0.229
		0.230	0.297	0.201	0.229
Consequences of National Projects					
Firelink - estimated net new cost		0.040	0.110		
FireControl - estimated net new cost		0.040	0.110	0.525	
FireControl - estimated het new cost		0.040	0.440	0.525	0.000
		0.040	0.110	0.525	0.000
		31.082	31.547	33.168	33.702
Cash Releasing Efficiencies					
Fire-fighter Posts		(0.420)			
Back Office Savings		(0.211)			
To be identified				(0.571)	(0.001)
		(0.631)	0.000	(0.571)	(0.001)
PROJECTED NET BUDGET REQUIREMENT	-	30.451	31.547	32.597	33.701
			3.6%	3.3%	3.4%
		2009/10	2010/11	2011/12	2012/13
		2009/10 Forecast	2010/11 Forecast	2011/12 Forecast	Forecast
Band D Increase		4.93%	4.93%	4.93%	4.93%
Tax-base Increase		0.56%	0.10%		0.10%
Grant Increase		0.75%	1.25%		0.00%
Band D Tax		£ 71.57	£ 75.10	£ 78.79	£ 82.68
Tax-base		277.754.53	278.032.28	278.310.32	278.588.63
	£m	,	- /		- /
	£m £m	(19.879)			(23.033)
		(10.536)			(10.668)
Collection Fund Surpluses	£m	(0.036)	0.000	0.000	0.000
Gross Resources	£m	(30.451)	(31.547)	(32.597)	(33.701)