

**Hereford & Worcester Fire and Rescue Authority**  
**Budget Projections**

	2013/14 Budget £m	2014/15 Forecast £m	2015/16 Forecast £m	2016/17 Forecast £m
<b>2011/12 Core Budget</b>	<b>33.821</b>	<b>33.821</b>	<b>33.821</b>	<b>33.821</b>
<b>Base changes</b>				
Less one-off 2011/12 & 2012/13 Public Holiday	(0.020)	(0.020)	(0.020)	(0.020)
Pay Award Contingency	0.220	0.620	1.300	1.700
General Inflation Contingency	0.300	0.600	0.860	1.160
LGPS - increased contribution rate	0.020	0.040	0.060	0.080
	<b>0.520</b>	<b>1.240</b>	<b>2.200</b>	<b>2.920</b>
<b>Capital Programme</b>				
Impact of Asset Management Plan & Fleet Strategy	0.250	0.500	0.750	1.000
	<b>0.250</b>	<b>0.500</b>	<b>0.750</b>	<b>1.000</b>
<b>Other Pressures</b>				
Fire Fighter Pension Scheme - Employers Contribution	0.000	0.000	0.350	0.350
	<b>0.000</b>	<b>0.000</b>	<b>0.350</b>	<b>0.350</b>
<b>Cost Savings (Net)</b>				
Control Resilience - running costs	(0.067)	(0.067)	(0.067)	(0.067)
One Off Property/Operational Logistics Costs	(0.460)	(0.460)	(0.460)	(0.460)
Redundancy/Pension Strain Costs	(0.284)	(0.284)	(0.284)	(0.284)
Operational Logistics				
	<b>(0.811)</b>	<b>(0.811)</b>	<b>(0.811)</b>	<b>(0.811)</b>
<b>PROJECTED NET BUDGET NEED</b>	<b>33.780</b>	<b>34.750</b>	<b>36.310</b>	<b>37.280</b>
	2013/14 Budget £m	2014/15 Forecast £m	2015/16 Forecast £m	2016/17 Forecast £m
<b>Council Tax</b>				
Precept	(18.309)	(18.309)	(18.309)	(18.309)
Precept Increase	(0.632)	(1.285)	(1.961)	(2.660)
	<b>(18.941)</b>	<b>(19.594)</b>	<b>(20.270)</b>	<b>(20.969)</b>
<b>Grant</b>				
LCTS Grant	(2.257)	(2.313)	(2.371)	(2.431)
Council Tax Freeze Grant	(0.519)	(0.519)	(0.519)	(0.454)
Fire Revenue Grant	(1.169)	(1.169)	(1.001)	(1.001)
	<b>(3.945)</b>	<b>(4.001)</b>	<b>(3.891)</b>	<b>(3.886)</b>
<b>Business Rates</b>				
Business Rate Top Up Grant	(6.896)	(6.375)	(5.535)	(5.089)
Share of Business Rates	(2.726)	(2.726)	(2.795)	(2.865)
	<b>(9.622)</b>	<b>(9.101)</b>	<b>(8.330)</b>	<b>(7.954)</b>
<b>Gross Resources</b>	<b>(32.508)</b>	<b>(32.696)</b>	<b>(32.491)</b>	<b>(32.809)</b>
<b>BUDGET GAP</b>	<b>1.272</b>	<b>2.054</b>	<b>3.819</b>	<b>4.471</b>