

## **15. Asset Management Strategy: Malvern Fire Station**

### **Purpose of report**

1. To gain approval for budget allocation to replace the fire station at Malvern.
- 

### **Recommendation**

***The Chief Fire Officer and Treasurer recommend that the Policy and Resources Committee approve the overall budget allocation detailed in Appendix 1 and 2 for the capital building scheme to re-provide Malvern fire station.***

### **Introduction and Background**

2. The Policy and Resources (P&R) Committee approved the overall direction of the Asset Management Strategy at its meeting on 24 March 2011. This meeting agreed the principle of approving an indicative allocation of budget for each proposed scheme to allow officers to carry out options appraisals within specified financial parameters. This Committee also agreed the requirement for the Chief Fire Officer and Treasurer to formally seek approval for each scheme, including land acquisition and disposal, once investigations have been completed.
3. Since approval was gained for this principle further work on the specific projects has progressed and a full cost plan for the replacement of Malvern Fire Station (including enabling works/temporary fire station) has now been produced. These are summarised in Appendix 1 and 2 attached to this report.
4. The replacement of Malvern Fire Station is based upon extensive feasibility work undertaken during 2009-10. At that time there were planning issues which are being addressed and it was hoped that an alternative location could be secured. However, due to the unavailability of appropriate land in the Malvern area the feasibility has been revisited with an option to temporarily decant operations of Malvern Fire Station to the Operational Logistics site in Betony Road (the Service's Fleet Maintenance and Stores Centre) whilst the existing station is completely refurbished.
5. The scheme for Malvern now proposes to provide enabling works at Betony Road which will create a temporary fire station which will have no significant impact on response times and retained duty system mobilisation. Upon completion of the rebuild of the current fire station, the facility at Betony Road will be improved providing enhanced vehicle flexibility to support operations at the site. The planning issues have been resolved subject to an approved application. Therefore this amended scheme will provide both a new fire station facility and also a much enhanced Betony Road facility.

6. It is proposed that construction works for the refurbishment and the decant will be procured through the West Midlands contractor framework on which Hereford & Worcester Fire and Rescue Service sit on the managing board. This partnership between key public sector organisations and key contractors will provide a secure procurement route with the opportunity to maximise financial efficiencies with contractors prior to construction commencement. **Therefore the figures contained in Appendices 1 and 2 are indicative and subject to the contractual tender process.** However, it is anticipated that the tender process will realise reductions on the figures stated. The partnership will also provide clear performance targets for the contractors and frequent performance measurement through the monitoring of Key Performance Indicators by the board.

### Conclusion/Summary

7. It is recommended that the Policy and Resources Committee approve the allocation detailed in Appendix 1 and 2 to re-provide a new fire station at Malvern.

### Financial Considerations

Consideration	Yes/No	Reference in Report i.e. paragraph no.
There are financial issues that require consideration	Yes	Whole document.

### Legal Considerations

Consideration	Yes/No	Reference in Report i.e. paragraph no.
There are legal issues e.g. contractual and procurement, reputational issues that require consideration	Yes	The scheme will require legal advice regarding contracts and procurement which will be sought at the appropriate time.

### Additional Considerations

8. The table below sets out any additional issues arising from the proposals contained in this report and identifies the relevant paragraphs in the report where such issues are addressed.

Consideration	Yes/No	Reference in Report i.e. paragraph no.
<b>Resources</b> (e.g. Assets, ICT, Human Resources, Training & Development, Sustainability).	Yes	Assets – whole document.
<b>Strategic Policy Links</b> (e.g. IRMP, Authority Plan, Equality & Diversity, Partnerships, Environmental Impact).	Yes	The replacement of fire stations has been highlighted by our IRMP strategy.

Consideration	Yes/No	Reference in Report i.e. paragraph no.
<b>Risk Management / Health &amp; Safety</b> (e.g. risk management and control measures, risk register score).	Yes	Whole document. The replacement of this fire station will remove a significant risk from the Estates portfolio.
<b>Consultation with Representative Bodies</b>	No	Not currently appropriate as matters are commercially sensitive. RBs will be consulted during the project planning stage.

**In the opinion of the Clerk to the Authority the supporting information will not be, or is likely not to be, open to the public and press at the time item 15 is considered, for the reason stated:**

***The supporting information is likely to disclose information relating to the financial or business affairs of the Authority.***

### **Supporting Information**

Appendix 1 – Summary Cost Plan for Betony Road Enabling Works.

Appendix 2 – Summary Cost Plan for Malvern Fire Station.

### **Contact Officer**

Ian Edwards  
Head of Asset Management  
01905 368360  
Email: [iedwards@hwfire.org.uk](mailto:iedwards@hwfire.org.uk)